# An ECS Senior Living Community

2212 El Molino Avenue Altadena, CA 91001



October 31, 2023

Continuing Care Contracts Branch California Department of Social Services 744 P Street, M.S. 9-14-91 Sacramento, California 95814

I hereby certify that the enclosed Continuing Care Reports are correct, that the contracts in use for residents at MonteCedro have been Approved by the California Department of Social Services, and that statutory reserves and refund reserves are being maintained pursuant to the requirements of the California Health and Safety Code.

James S Rothrock President and CEO



# REPORT OF INDEPENDENT AUDITORS AND CONTINUING CARE LIQUID RESERVE SCHEDULES WITH SUPPLEMENTARY SCHEDULES

MONTECEDRO, INC.

June 30, 2023



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# **Report of Independent Auditors**

The Board of Directors MonteCedro, Inc.

#### Report on the Audit of the Financial Statements

### **Opinion**

We have audited the financial statements of MonteCedro, Inc., which comprise continuing care liquid reserve schedules, Form 5–1 through Form 5–5, as of and for the year ended June 30, 2023.

In our opinion, the accompanying financial statements present fairly, in all material respects, the continuing care liquid reserve schedules, Form 5–1 through Form 5–5, of MonteCedro, Inc. as of and for the year ended June 30, 2023, in conformity with the liquid reserve requirements of California Health and Safety Code Section 1792.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of MonteCedro, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Basis of Accounting

We draw attention to the basis of accounting used to prepare the financial statements. The financial statements are prepared by MonteCedro, Inc. on the basis of the liquid reserve requirements of California Health and Safety Code Section 1792, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of California Health and Safety Code Section 1792. Our opinion is not modified with respect to this matter.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the liquid reserve requirements of California Health and Safety Code Section 1792. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such
  procedures include examining, on a test basis, evidence regarding the amounts and disclosures
  in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of MonteCedro, Inc.'s internal control. Accordingly, no such opinion
  is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
  accounting estimates made by management, as well as evaluate the overall presentation of the
  financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MonteCedro, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements, as a whole. The accompanying supplementary schedules to Forms 5–1 and 5–2, Reconciliation of Series 2014/2022B Bond Interest; Form 5–4, Reconciliation of Revenue Received from Non-CCRC Residents; and Form 5–4, Required Disclosure Under Section 1790 (a)(2), presented as supplementary schedules, are presented for the purpose of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements, and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements, or to the financial statements themselves, and other additional procedures in accordance with the auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the financial statements taken as a whole.

#### Restriction on Use

This report is intended solely for the information and use of the Board of Directors and management of MonteCedro, Inc. and the California Department of Social Services and is not intended to be, and should not be, used by anyone other than these specified parties.

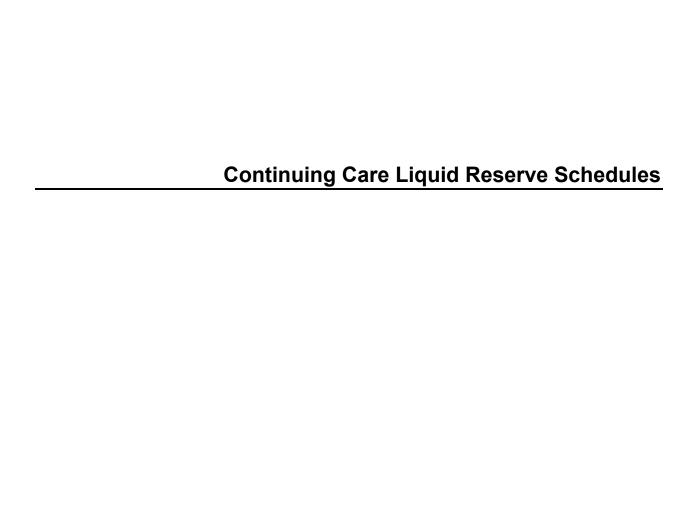
#### Other Information

Management is responsible for the other information included in the California Department of Social Services Annual Report. The other information comprises Forms 1–1, 1–2, and 7–1, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Irvine, California October 26, 2023

Moss Adams IIP



# MonteCedro, Inc. Form 5–1 Long-Term Debt Incurred in Prior Fiscal Year (including Balloon Debt) June 30, 2023

	(a)	(b)	(c)	(d)	(e)
				Credit Enhancement	Total Paid
Long-Term		Principal Paid	Interest Paid	Premiums Paid	(columns (b) + (c) +
Debt Obligation	Date Incurred	During Fiscal Year	During Fiscal Year	in Fiscal Year	(d))
1	06/12/14	\$1,040,000	\$1,532,625		\$ 2,572,625
2					
3					
4					
5					
6					
7					
8					
	TOTAL:	\$ 1,040,000	\$ 1,532,625	\$ -	\$ 2,572,625

(Transfer this amount

Form 5–3, Line 1)

NOTE: For column (b), do not include voluntary payments made to pay down principal.

PROVIDER: MONTECEDRO, INC.
PROVIDER: MONTECEDRO, INC.

# MonteCedro, Inc.

# Form 5-2

# Long-Term Debt Incurred During Fiscal Year (including Balloon Debt)

# June 30, 2023

Long-Term Debt Obligation	(a)  Date Incurred	(b) Total Interest Paid During Fiscal Year	(c) Amount of Most Recent Payment on the Debt	(d) Number of Payments over Next 12 Months	(e) Reserve Requirement (see instruction 5) (columns (c) x (d))
1	11/15/2022	\$46,066	\$0	2	\$92,132
2					
3					
4					
5					
6					
7					
8					
	TOTAL:	\$ 46,066	\$ -	2	\$ 92,132

(Transfer this amount to Form 5–3, Line 2)

**NOTE:** For column (b), do not include voluntary payments made to pay down principal.

PROVIDER: MONTECEDRO, INC.

# MonteCedro, Inc. Form 5–3 Calculation of Long-Term Debt Reserve Amount June 30, 2023

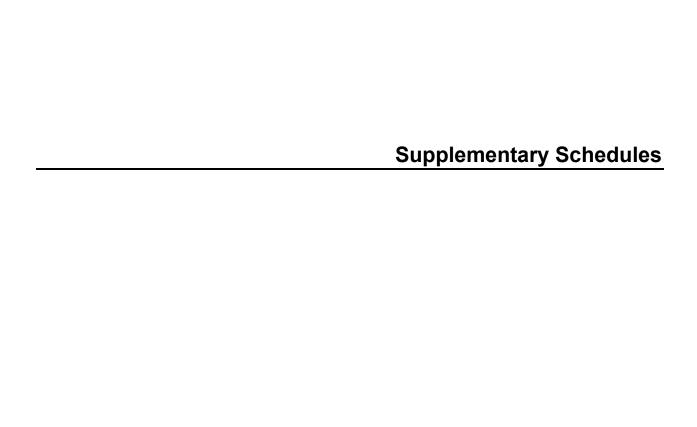
Line		 TOTAL
1	Total from Form 5–1 bottom of Column (e)	\$ 2,572,625
2	Total from Form 5–2 bottom of Column (e)	\$ 92,132
3	Facility leasehold or rental payment paid by provider during fiscal year (including related payments such as lease insurance)	\$ 
4	TOTAL AMOUNT REQUIRED FOR LONG-TERM DEBT RESERVE:	\$ 2,664,757

PROVIDER: MONTECEDRO, INC.

# MonteCedro, Inc. Form 5–4 Calculation of Net Operating Expenses June 30, 2023

Line		Amount	s		TOTAL
1	Total operating expenses from financial statements		-	\$	23,944,274
2	Deductions:				
а	Interest paid on long-term debt (see instructions)	\$ 1,5	78,691		
b	Credit enhancement premiums paid for long-term debt (see instructions)	\$	_		
С	Depreciation	\$ 5,4	30,327		
d	Amortization	\$	32,641		
е	Revenues received during the fiscal year for services to persons who did not have a continuing care contract	\$ 4	95,063		
f.	Extraordinary expenses approved by the Department	\$	_		
3	Total Deductions		-	\$	7,536,722
4	Net Operating Expenses		_	\$	16,407,552
5	Divide Line 4 by 365 and enter the result.			\$	44,952
6	Multiply Line 5 by 75 and enter the result. This is the provider's operating expense reserve \$ 3,371,4				3,371,400
PROVIDER: COMMUNITY:	MONTECEDRO, INC. MONTECEDRO				

Provider Name:	MONTECEDRO, INC.						
Fiscal Year Ended:	6/30/2023		_				
We have reviewed ou the period ended	ur debt service reserve and opera 6/30/2023	ating expense ı		uirements as o compliance wi			rements.
Our liquid reserve red are as follows:	quirements, computed using the	audited financi	al statemen	ts for the fiscal	year		
[1]	Debt Service Reserve Amount			<b>Amount</b> \$2,6	64,757	_	
[2]	Operating Expense Reserve An	nount		\$3,3	71,400	-	
[3]	Total Liquid Reserve Amount	:		\$6,0	36,157	]	
Qualifying assets suf	ficient to fulfill the above requirer	ments are held		markat valua	ot and	of and	autou)
	<b>Qualifying Asset Desc</b>	ription	,	market value vice Reserve	at enu		arter) ating Reserve
[4]	Cash and Cash Equivalents			\$2,664,757			\$875,182
[5]	Investment Securities					\$	40,915,274
[6]	Equity Securities				•		
[7]	Unused/Available Lines of Cred	it			-		
[8]	Unused/Available Letters of Cre	edit			-		
[9]	Debt Service Reserve		\$		•	(no	ot applicable)
[10]	Other:				•		
	Total Amount of Qualifying As	ssets	\$	2,664,757	[12]	\$	41,790,456
	Reserve Obligation Amount:	[13]	\$	2,664,757	[14]	\$	3,371,400
	Surplus/(Deficiency):	[15]	\$		[16]	\$	38,419,056
Signature:							
			_		Date:		10/31/2023
(Authorized Represe	,						
Chief Financial Office (Title)	er		-				



# MonteCedro, Inc. Attachment to Form 5–2 Long-Term Debt Incurred During Fiscal Year June 30, 2023

On November 15, 2022, MonteCedro, Inc. refunded all of the outstanding Los Angeles County Regional Financing Authority Insured Revenue Bonds, Series 2014A, originated on June 12, 2014. As a result, Series 2022B Bonds were issued in the amount of \$37,790,000. Interest of 2.89% is payable semi-annually with principal payments due annually on November 15.

# MonteCedro, Inc. Attachment to Forms 5–1 and 5–2 Reconciliation of Series 2014/2022B Bond Interest June 30, 2023

Series 2014/2022B Interest Paid: 11/15/22 pmt 5/15/23 pmt	\$	1,032,625 546,066
Total Interest Paid for FY 2023	\$	1,578,691
Series 2014/2022B Interest Expense		
7/1/22 - 6/30/23:		
28-01-96-74000	\$	1,460,361
Series 2014 Amortized Bond		
Premium 7/1/22 - 6/30/23:		
28-01-00-49006		(53,778)
28-02-00-49006		(4,266)
		(58,044)
Total Daniel Internat Francisco for FV 2002	Φ	4 400 047
Total Bond Interest Expense for FY 2023	\$	1,402,317
Interest Expense per Audited Financial Statements	\$	1,402,317
Less: Total accrued interest payable 6/30/23		(135,016)
Add: Total accrued interest payable 6/30/22		253,346
Add: Series 2014 amortized bond premium FY2023		58,044
Interest Paid for FY 2023 (Form 5-4, Line 2a)	\$	1,578,691

# MonteCedro, Inc. Attachment to Form 5–4 Reconciliation of Revenue Received from Non-CCRC Residents June 30, 2023

Resident care fees, net	\$	16,911,762
Ancillary services	-	1,227,467
Miscellaneous income		66,110
Wiscellaneous income		00,110
Subtotal		18,205,339
Subiolai		10,203,339
Changes in:		
Accounts receivable		(268,288)
		` ,
Deposits from residents		13,000
Deferred revenue		(30,074)
Subtotal		(285,362)
Total		17,919,977
Per audited cash flow statements in '000s		17,920
Less changes in:		
Deposits from residents		(13,000)
Deferred revenue (unrelated to residents revenue)		30,074
Total revenue received		17,937,051
Percentage allocated to non-CCRC residents per Form 1–1		2.76%
Revenue received from non-CCRC residents	\$	495,063
	_	
Miscellaneous income per audited financial statements	\$	77,353
Less: miscellaneous income (unrelated to resident revenue)		(11,243)
Miscellaneous income (related to resident revenue)	\$	66,110

# MonteCedro, Inc. Attachment to Form 5–4 Required Disclosure Under Section 1790 (a)(2) June 30, 2023

Per Capita	Cost of O	perations:
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Operating expenses (Form 5-4, Line 1)	\$ 23,944,274
Mean number of all residents (Form 1–1, Line 10)	236
Per capita cost of operations	\$ 101,459

# Continuing Care Retirement Community Disclosure Statement General Information

Date I	Prepared:	
--------	-----------	--

FACILITY NAME:						
ADDRESS:			ZIP CODE:	PHONE:		
			FACILITY OPERA	TOR:		
RELATED FACILITIES:		RELIGIOUS AFFILIAT	FACILITY OPERATOR: RELIGIOUS AFFILIATION:			
		NGLE 🗖 MULTI	<del></del>		OPPING CTR:	
OPENED: ACRES:	ST	ORY STORY	OTHER:	MILES TO	HOSPITAL:	
* * * * * * * * * * * * * * * * *	* * * * * * *	* * * * * * * * *	* * * * * * * * * * * * * * * * * * * *	* * * * * * * * * *	* * * * * * * * * * *	
NUMBER OF UNITS:	<b>RESIDENT</b>	IAL LIVING	HEALTH CA	\RE		
APART	MENTS — STUDI	0:	ASSISTED LIVING:			
APARTI	MENTS — I BDR	M:	SKILLED NUKSING:			
A D A D T	MENITC 2 DDD	A A	CDECIAL CADE			
CO	TTAGES/HOUSE	S:	DESCRIPTION: >	<del></del>		
RLU OCCUPANCY (	%) AT YEAR EN	D:	DESCRIPTION: >			
* * * * * * * * * * * * * * * * * *	* * * * * * *	* * * * * * * *	* * * * * * * * * * * * * * * * * * * *	* * * * * * * * * *	* * * * * * * * * * *	
TYPE OF OWNERSHIP:	NOT-FOR-PROFI	T □ FOR-PR	OFIT ACCREDITED?: ☐ YES ☐ NO	) BY:		
FORM OF CONTRACT:	CONTINUING CA	.RF □	LIFE CARE 🔲 ENTRANCE FEE	☐ FEE FO	NR SERVICE	
		ASSETS				
(chock an mar appry)	15510HINEHT OF	A33E13 <b>—</b>	E MEMBERSIII	<b>—</b> ((1))	1 <b>5</b>	
REFUND PROVISIONS: (Check a	ıll that apply)	<b>90</b> % <b>75</b> %	6 □ 50% □ FULLY AMORTIZED □	OTHER:		
RANGE OF ENTRANCE FEES: \$		\$	LONG-TERM CARE	INSURANCE REQU	IRED? 🗆 YES 🗆 NO	
HEALTH CARE BENEFITS INCLU	JDED IN CON	TRACT:				
ENTRY REQUIREMENTS: MIN.	AGE:		ION:(			
			ER(S) ON, THE BOARD (briefly describe provide			
KESIDENI KEFKESENIAIIVE(S	, IO, AND KE	SIDENI MEMBE		ier's compilance and residents		
>						
* * * * * * * * * * * * * * * *	* * * * * * *		* * * * * * * * * * * * * * * * * *	* * * * * * * * * *	* * * * * * * * * * *	
			SERVICES AND AMENITIES			
COMMON AREA AMENITIES					<u>FOR EXTRA CHARGE</u>	
BEAUTY/BARBER SHOP			HOUSEKEEPING ( TIMES/MONTH)			
BILLIARD ROOM			MEALS (/DAY) 20 per month			
BOWLING GREEN			SPECIAL DIETS AVAILABLE			
CARD ROOMS						
CHAPEL			24-HOUR EMERGENCY RESPONSE			
COFFEE SHOP			ACTIVITIES PROGRAM			
CRAFT ROOMS			ALL UTILITIES EXCEPT PHONE			
EXERCISE ROOM			APARTMENT MAINTENANCE			
GOLF COURSE ACCESS			CABLE TV			
LIBRARY			LINENS FURNISHED			
PUTTING GREEN			LINENS LAUNDERED			
SHUFFLEBOARD			MEDICATION MANAGEMENT			
SPA			NURSING/WELLNESS CLINIC			
SWIMMING POOL-INDOOR			PERSONAL HOME CARE			
SWIMMING POOL-OUTDOOR			TRANSPORTATION-PERSONAL			
TENNIS COURT			TRANSPORTATION-PREARRANGED			
WORKSHOP			OTHER			
OTHER						

All providers are required by Health and Safety Code section 1789.1 to provide this report to prospective residents before executing a deposit agreement or continuing care contract, or receiving any payment. Many communities are part of multi-facility operations which may influence financial reporting. Consumers are encouraged to ask questions of the continuing care retirement community that they are considering and to seek advice from professional advisors.

PROVIDER NAME:		
OTHER CCRCs	LOCATION (City, State)	PHONE (with area code)
MULTI-LEVEL RETIREMENT COMMUNITIES	LOCATION (City, State)	PHONE (with area code)
FREE-STANDING SKILLED NURSING	LOCATION (City, State)	PHONE (with area code)
SUBSIDIZED SENIOR HOUSING	LOCATION (City, State)	PHONE (with area code)

PROVIDER NAME:									
		:	2020		2021	2022		2023	
INCOME FROM ONGOING OPERATIONS OPERATING INCOME (Excluding amortization of entrance fee income)					Dollars in	,000s			
LESS OPERATING EXPENSES (Excluding depreciation, amortiz	ation, and int	terest)							
NET INCOME FROM OPERAT	IONS								
LESS INTEREST EXPENSE									
PLUS CONTRIBUTIONS									
PLUS NON-OPERATING INCO (excluding extraordinary items)	)ME (EXPEN	ISES)							
NET INCOME (LOSS) BEFORE FEES, DEPRECIATION AND A									
NET CASH FLOW FROM ENTE (Total Deposits Less Refunds)	ANCE FEES								
* * * * * * * * * * * * * *	* * * * * *	* * * * * * * * *	* * * * * * *	* * * * *	* * * * * * * * *	* * * * * * * *	* * * * * * * *	* * * * * *	
DESCRIPTION OF SECURED D		most recent fiscal TSTANDING			DATE OF	DATE O	F AMO	AMORTIZATION	
LENDER		BALANCE	RATE		ORIGINATION	MATURI	<u>TY                                    </u>	ERIOD	
	_								
FINANCIAL RATIOS (see next	2017	* * * * * * * * * io formulas) ' CCAC Median: <sup>)th</sup> Percentile <i>(optional)</i>	* * * * * * * S	2021	* * * * * * * * * *	2022	* * * * * * *	2023	
DEBT TO ASSET RATIO		Tophonan		2021		2022	<u> </u>	2020	
OPERATING RATIO									
DEBT SERVICE COVERAGE R DAYS CASH ON HAND RATIO	_								
* * * * * * * * * * * * * *	* * * * * *	* * * * * * * *	* * * * * * *	* * * * :	* * * * * * * * * *	* * * * * * *	* * * * * * * *	* * * * * *	
HISTORICAL MONTHLY SER		-	-			0.4		• /	
STUDIO	2020	<u> </u>	2021	<u>%</u>	2022	<u>%</u>	2023	<u>%</u>	
ONE BEDROOM									
TWO BEDROOM									
COTTAGE/HOUSE									
ASSISTED LIVING									
SKILLED NURSING									
SPECIAL CARE									
* * * * * * * * * * * * * *	* * * * * *	* * * * * * * *	* * * * * * *	* * * * *	* * * * * * * * * *	* * * * * * *	* * * * * * * *	* * * * * *	
COMMENTS FROM PROVIDE	R: >								
>									
>									

## **FINANCIAL RATIO FORMULAS**

## **LONG-TERM DEBT TO TOTAL ASSETS RATIO**

Long-Term Debt, less Current Portion
Total Assets

## **OPERATING RATIO**

**Total Operating Expenses** 

- Depreciation Expense
- Amortization Expense

Total Operating Revenues — Amortization of Deferred Revenue

# **DEBT SERVICE COVERAGE RATIO**

Total Excess of Revenues over Expenses
+ Interest, Depreciation, and Amortization Expenses
Amortization of Deferred Revenue + Net Proceeds from Entrance Fees
Annual Debt Service

## **DAYS CASH ON HAND RATIO**

Unrestricted Current Cash & Investments
+ Unrestricted Non-Current Cash & Investments

(Operating Expenses —Depreciation — Amortization)/365

**NOTE:** These formulas are also used by the Continuing Care Accreditation Commission. For each formula, that organization also publishes annual median figures for certain continuing care retirement communities.

# FORM 7-1 REPORT ON CCRC MONTHLY SERVICE FEES

			RESIDENTIAL LIVING	ASSISTED LIVING	SKILLED NURSING
[1]	beg	onthly Service Fees at ginning of reporting period: dicate range, if applicable)			
[2]	in i	licate percentage of increase fees imposed during reporting riod: dicate range, if applicable)			
		Check here if monthly serving period. (If you che form and specify the names	ecked this box, please	skip down to the b	-
[3]		cate the date the fee increase was implemented than 1 increase was implemented.	<u> </u>	tes for each increas	se.)
[4]	Che	ck each of the appropriate boxe	s:		
		Each fee increase is based on tand economic indicators.	the provider's projected	l costs, prior year p	per capita costs,
		All affected residents were give prior to its implementation.	en written notice of the	is fee increase at le	east 30 days
		At least 30 days prior to the in representative of the provider attend.		_	
		At the meeting with residents, increase, the basis for determine calculating the increase.	-	-	
		The provider provided residentheld to discuss the fee increase		advance notice of	each meeting
		The governing body of the proposted the notice of, and the a community at least 14 days pr	genda for, the meeting		
[5]		an attached page, provide a conc	-	increase in month	ly service fees
		uding the amount of the increas	e.		
	OVID MMU	ER: NITY:			<u></u>

# Form 7-1 Attachment Monthly Care Fee Increase (MCFI) Annual Reporting Fiscal Year 2023 MonteCedro

#### **Dollar Amounts in Thousands**

4.9%

**Monthly Care Fee Increase:** 

Line	Fiscal Years	2021	2022		2023
1	FY 2021 Operating Expenses	\$ (18,046)			
2	FY 2022 Operating Expenses (Adjustments, if any, Explained Below)		\$ (16,683)		
3	Projected FY 2023 Results of Operations (Adjustments Explained Below)			\$	(17,600)
4	FY 2023 Anticipated MCFI Revenue Based on Current and Projected Occupancy and Other without a MCFI			\$	17,026
5	Projected FY 2023 (Net) Operating Results without a MCFI (Line 3 plus Line 4)			\$	(574)
6	Projected FY 2023 Anticipated Revenue Based on Current and Projected Occupancy and Other with MCFI 4.9%			\$	17,778
7	Grand Total - Projected FY 2023 Net Operating Activity After 4.9% MCFI (Line 3 plus Line 6)			\$	178

#### **Adjustments Explained:**

#### FY 2021 to FY 2022

Operating Expenses reflect direct department expenses plus interest expense

#### FY 2022 to FY 2023

Labor Costs are approximately 63% of budget and are comprised staffing for occupancy projections, competitive wage increases and increases in employee benefit costs.

 $Increases\ in\ non-labor\ costs\ are\ determined\ primarily\ by\ information\ received\ directly\ from\ vendors/contractors.$ 

MCFI is the same for all levels of care.

Budget projections must comply with bond covenants (combined with The Covington) as measured by financial ratios.

Postive results of operations are used for capital improvements and campus master planning projects.